

## Message Text

PAGE 01 NATO 03941 252350Z

11

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C O N F I D E N T I A L USNATO 3941

E.O. 11652: GDS

TAGS: MPOL, NATO

SUBJECT: SURVIVABILITY OF NATO HEADQUARTERS

REF: USNATO 2878

1. THERE FOLLOWS BELOW THE TEXT OF A LETTER DATED JULY 16, 1975  
TO DCM MR STREATOR FROM ACTING-SECRETARY GENERAL PANSA ON ABOVE  
SUBJECT: BEGIN TEXT:

SG(UT)362

COST-EFFECTIVENESS STUDY ON THE SURVIVABILITY  
OF THE NATO HEADQUARTERS

DEAR MR. STREATOR,

YOU WILL HAVE SEEN THE LETTER DATED 13TH JUNE (1)  
I HAVE RECEIVED FROM THE CHAIRMAN OF THE BUDGET COMMITTEES  
RECAPITULATING THE AGREEMENT OF THE BUDGET COMMITTEES IN  
JOINT SESSION ON 28TH APRIL THAT:  
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PAGE 02 NATO 03941 252350Z

A. THE COSTS OF THE ENVISAGED COST-EFFECTIVENESS  
STUDY ON THE SURVIVABILITY OF THE NATO HEAD-  
QUARTERS CAN BE CONSIDERED AS ELIGIBLE IN PRIN-  
CIPLE FOR INPUTATION TO THE BUDGET OF THE NATO

INTERNATIONAL STAFF/SECRETARIAT;

(B) IN THE EVENT OF THE COST-EFFECTIVENESS STUDY BEING APPROVED, ITS IMPLEMENTATION SHOULD BE DEPENDENT ON PRIOR EXAMINATION OF REFINED COST ESTIMATES BASED ON MAXIMUM USE OF IN-HOUSE EXPERTISE, WHERE THIS PROVES TO BE FEASIBLE AND ECONOMICAL, AND APPROVAL OF CREDITS".

YOU WILL ALSO DOUBTLESS BE AWARE THAT, AT ITS LAST MEETING ON 28TH OCTOBER, 1975, THE AD HOC COMMITTEE ON THE SURVIVABILITY OF THE NATO HEADQUARTERS UNDER MY CHAIRMAN SHIO AGREED (2) ON THE FOLLOWING PROGRAMME OF WORK:

FIRST-TO ASCERTAIN WHETHER FUNDS COULD BE OBTAINED FROM INFRASTRUCTURE SOURCES(3)

SECOND-ASSUMING THAT SUCH FUNDS COULD BE MADE AVAILABLE, TO DECIDE UPON THE PARAMETERS OF THE STUDY;

THIRD-TO OBTAIN THE AGREEMENT REPRESENTATIVES TO PROCEED WITH THE STUDY.

IT IS MY BELIEF THAT, SUBJECT TO THE QUALIFICATIONS LAID DOWN BY THE BUDGET COMMITTEES IN PARAGRAPH 1 ABOVE, WE HAVE NOW REACHED THE STAGE IN OUR WORK PROGRAMME SET OUT IN THE SECOND SUB-PARAGRAPH OF PARAGRAPH 2 ABOVE. THIS REQUIRES THAT WE NOW PROCEED TO ESTABLISH THE PARAMETERS OF THE STUDY, I NEED NOT RECALL THAT, IN THE VARIOUS DISCUSSIONS ON THE SURVIVABILITY OF THE HEADQUARTERS WHICH HAVE TAKEN PLACE TO DATE, THE MAJORITY OF NATIONS HAVE TENDED TO LEAN TOWARDS CONSIDERATION OF WHAT HAS COME TO BE KNOWN AS THE "FIRST OPTION" - I.E., THE PROVISION OF SOME FORM OF PROTECTION AT EVERY.

THE UNITED STATES, HOWEVER, HAS TAKEN THE VIEW THAT CONFIDENTIAL

PAGE 03 NATO 03941 252350Z

ANOTHER OPTION SUCH AS RELOCATION OR THE DESIGNATION OF A "STANDBY REDUNDANT COUNCIL" WOULD BE PREFERABLE TO PROTECTION AT EVERY.

I BELIEVE IT WILL NOW BE NECESSARY TO ATTEMPT SOME REFINEMENT OF THE OPTIONS OPEN TO US IN ORDER TO ESTABLISH THE PARAMETERS OF THE PROPOSED COST-EFFECTIVENESS STUDY. I WOULD THEREFORE BE MOST GRATEFUL IF THE UNITED STATES COULD OFFER SOME FURTHER ELABORATION OF ITS VIEWS ON THIS MATTER.

IF THIS COMMENDS ITSELF TO YOU, I WOULD PROPOSE TO PUT THESE VIEWS TO THE AD HOC COMMITTEE IN PARALLEL WITH SOME DRAFT GENERAL CHARACTERISTICS RELATING TO THE "FIRST OPTION" TO BE PREPARED BY THE INTERNATIONAL STAFF.

I AM COPYING THIS LETTER TO THE OTHER MEMBERS OF THE  
AD HOC COMMITTEE . YOURS SINCERELY, P. PANSA CEDRONIO

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- (1) AC/292-N(75)1
  - (2) AC/292-DS(74)4, ITEM I(D)
  - (3) IT WAS SUBSEQUENTLY AGREED BY CORRESPONDENCE THAT THIS QUESTION SHOULD BE REFERRED TO THE CIVIL AND MILITARY BUDGET COMMITTEES. SEE, NOTABLY, MY SG(75)91.

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END TEXT

2. WE NOTE THAT IN HIS THIRD PARAGRAPH PANSA "ASSUMES THAT SUCH FUNDS COULD BE MADE AVAILABLE"WHEREAS NO FUNDING DECISION HAS BEEN TAKEN BEYOND AGREEMENT THAT IT WOULD BE THE CIVIL BUDGET COMMITTEE WHICH CONSIDERS THE REQUEST--THAT IS WHAT WE UNDERSTAND BY "ELIGIBLE IN PRINCIPLE FOR IMPUTATION TO THE BUDGET OF THE NATO INTERNATIONAL STAFF SECRETARIAT".

3. FURTHER MISSION COMMENTS FOLLOW SEPTEL.  
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